

**MINUTES OF THE OPEN SESSION MEETING  
OF THE BOARD OF GOVERNORS**

Held on Wednesday, May 23, 2018, at 4 p.m.  
in Room GM 410 (Board of Governors Meeting Room)  
located on the 4<sup>th</sup> floor of the Guy-Metro Building,  
1550 de Maisonneuve Blvd. West  
on the SGW Campus

**PRESENT**

**Governors:** Norman Hébert jr., *Chair*, Helen Antoniou, Françoise Bertrand, *Vice-Chair*, Jeff Bicher, Antoinette Bozac, Gabriel Bran Lopez, William Bukowski, Jarrett Carty, Gina P. Cody, Jean Pierre Desrosiers, Hélène Fortin (*via telephone*), Rana Ghoyareb, Chaim Kuhnreich, Tony Loffreda (*via telephone*), Claudine Mangen (*via telephone*), Frédérica Martin, *Vice-Chair*, Georges Paulez, Maria Peluso, Philippe Pourreaux, Alan Shepard, *President and Vice-Chancellor*, Ted Stathopoulos, Leyla Sutherland

**Alternate Governor:** Robert Young

**Also attending:** Philippe Beauregard, Sylvie Bourassa, Graham Carr, William Cheaib, Denis Cossette, Roger Côté, Bram Freedman, Christophe Guy, Frederica Jacobs, Lisa Ostiguy

**ABSENT**

**Governors:** Daniel Cross, Michael Novak, Suzanne Sauvage

**Non-voting Observer:** Jonathan Wener, *Chancellor*

1. **Call to Order**

Mr. Hébert called the meeting to order at 4:02 p.m. He congratulated Helen Antoniou who was the keynote speaker at yesterday's Canadian Circle luncheon to present her book, *Back to Beer... and Hockey: The Story of Eric Molson*.

1.1 **Adoption of the Agenda**

Upon motion duly moved and seconded, it was unanimously RESOLVED:

R-2018-3-1 *That the Agenda be approved, including the items on the Consent Agenda.*

CONSENT2. Adoption of April 18, 2018 Minutes

R-2018-3-2 *That the Minutes of the meeting of the Open Session of April 18, 2018 be approved.*

3. Membership of the Evaluation Committee for the Dean of Engineering and Computer Science (Document BG-2018-3-D1)

This document was provided for information.

4. Discontinuance of the collection of an undergraduate student fee levy from students in the Faculty of Fine Arts (Document BG-2018-3-D2)

R-2018-3-3 *That the Board of Governors authorize the University to discontinue the collection a fee levy of \$0.35 per credit currently collected from all undergraduate students registered in the Faculty of Fine Arts to support Café X, effective as of the Fall 2018 term (2018/2).*

5. Audit Committee report (Document BG-2018-3-D3)6. Finance Committee report (Document BG-2018-3-D4)7. Human Resources Committee report (Document BG-2018-3-D5)

These reports were provided for information.

REGULAR8. Business arising from the Minutes not included on the Agenda

There was no business arising from the Minutes not included on the Agenda.

9. President's report (Document BG-2018-3-D6)

As complimentary information to his written report, Prof. Shepard's oral report included the following:

- ⇒ He urged Governors to attend the June Convocation ceremonies as well as the festivities to celebrate the 11 honorands.
- ⇒ The Applied Science Incubator project on the Loyola Campus project is going well; the digging has begun.
- ⇒ Youth Fusion, founded by Gabriel Bran Lopez, is celebrating its tenth anniversary. Its mission is to lower the school drop-out rate by engaging at-risk youth. It works with 15,000 students on a daily basis.
- ⇒ The Quebec government has issued revised funding guidelines, the details of which will be discussed in Closed Session.

### 9.1 Update on District 3

The Executive Director of District 3 Innovation Centre, Xavier-Henri Hervé, introduced his colleagues, Stéphane Marceau and Noor El Bawad.

The Centre's mission is to provide experiential learning and career opportunities for the next-generation students. He explained that today's generation is looking for a different world and is focused on experiential learning. Universities are at the heart of the change. Millions are generated by new technologies, and focus is on entrepreneurship. Jobs are not defined by the present. The needs of today's students are different. They were born in a digital world, with access to more information than ever before, and they demand more overall, specifically experiential learning, since access to knowledge is just a click away.

The entrepreneurial culture is everywhere at Concordia. District 3 is an award-winning leading innovation hub. Mr. Hervé summarized some notable start-up and community accomplishments. District 3 will continue to build four collaborative knowledge networks centered on innovation specialties in artificial intelligence, life sciences, and financial technologies. He also apprised the Board of some initiatives and outlined the core activities of a new initiative called Galilei, which offers innovation services for industry and corporations.

### 10. Report on compliance with environmental legislation and health and safety (EH&S) regulations (Document BG-2018-3-D7)

Mr. Côté summarized the key highlights of the report which covered the first quarter of 2018, noting that the information is presented in two categories, leading safety key performance indicators (KPIs) and lagging safety KPIs and that emphasis is placed on the leading safety KPIs which focus on preventative measures, such as safety awareness and training.

With respect to the leading indicators, compared for the same period last year, there was a 9% increase in the number of training participants and a 38% increase in training sessions offered. He noted that the 52 preventative internal inspections and assessments were linked to 45 elevator mechanical rooms. Out of that assessment, a number of non-compliance citations were issued, 208 of which were related to the inspections of the elevator mechanical rooms. Mr. Côté made the point that several of those citations are for minor issues which are being addressed and do not compromise or influence the safety of the elevators.

Mr. Côté noted that the significant increase in total injuries was attributable to slips and falls associated with winter conditions and, as mentioned at the last Board meeting, a separate table has been included showing a breakdown of the sports-related injuries. He concluded his report by noting that CNESST intervention with respect to workshops of the Department of Theater was completed and the inspection file was closed.

## 11. Finance Committee recommendations

Reporting on behalf of Finance Committee, Mr. Paulez apprised the Board that the Committee had met on April 30, 2018 to review a number of items which will be presented for Board approval in the Open and Closed Sessions, including tuition fee increases for undergraduate international students in deregulated programs, in line with the government guidelines for tuition fee increases for other non-Quebec students.

### 11.1 Per-credit tuition fees for undergraduate international students in ENCS and JMSB Cycle I programs (Document BG-2018-3-D8)

The President asked Governors to support the Finance Committee recommendation. He explained that most tuition fees are regulated by the government, including out-of-province students and those from Belgium and France. For 2018/2019, the increase for those students is set at 3.28% for 2018/2019, while the increase for Quebec students is set at 2.7%. He added that the government will be deregulating all international tuition fees in 2019/2020, but this will not affect current students or those commencing in 2018/2019.

The proposed increases are in line with fee increases charged to other non-Quebec students and are necessary to continue to ensure that the University provide the highest quality education.

Ms. Sutherland conveyed student concerns that this increase will place international students at a disadvantage. They already pay a lot more, and this increase sets a precedent that international students will shoulder the largest increase. She added that students were not consulted, despite requests for information and concerns raised at Senate. She therefore encouraged Governors to consider the impact of this increase on students.

Mr. Young opined that the proposed increase will lead to a disproportionate burden over that already placed on international students and suggested that their increase be benchmarked to 2.7%.

The President responded to questions. He specified that cohort pricing would be part of a larger discussion, which could be had once the government will have announced its funding guidelines for 2019/2020.

Upon motion duly moved and seconded, it was RESOLVED with two opposed and one abstention:

#### Undergraduate international students in Engineering and Computer Science Cycle I programs

R-2018-3-4 *Whereas the proposed increase for 2018/2019 is equal to the 3.28% increase imposed by the Ministère de l'éducation et de l'enseignement supérieur (MEES) for Canadian out-of-province students as well as Belgian and French students;*

*Be it resolved that, on recommendation of the Finance Committee, effective the Fall 2018 term (2018/2), undergraduate international students in Engineering and Computer Science Cycle I programs be charged a fixed rate of \$696.04 per credit.*

Undergraduate international students in John Molson School of Business Cycle I programs

R-2018-3-5      *Whereas the proposed increase for 2018/2019 is equal to the 3.28% increase imposed by the Ministère de l'éducation et de l'enseignement supérieur (MEES) for Canadian out-of-province students as well as Belgian and French students;*

*Be it resolved that, on recommendation of the Finance Committee, effective the Fall 2018 term (2018/2), undergraduate international students in John Molson School of Business Cycle I programs be charged a fixed rate of \$761.25 per credit.*

11.2 Administrative fee (Document BG-2018-3-D9)

Upon motion duly moved and seconded, it was RESOLVED with one opposed and one abstention:

R-2018-3-6      *Whereas the current Administrative fee being charged to all students is \$10.26 per credit; and*

*Whereas the government has allowed the University to increase this fee up to 2.7% for 2018/2019;*

*Be it resolved that, on recommendation of the Finance Committee, the Board of Governors approve the collection of an increased Administrative fee of \$10.54 per credit from all students, to be implemented with registration for the Fall term of 2018 (2018/2), in accordance with the University billing, refund and withdrawal policy.*

11.3 Technology Infrastructure fee (Document BG-2018-3-D10)

Upon motion duly moved and seconded, it was RESOLVED with one opposed and one abstention:

R-2018-3-7      *Whereas at the current Technology Infrastructure fee being charged to all students is \$4.92 per credit; and*

*Whereas the government has allowed the University to increase this fee up to 2.7% for 2018/2019;*

*Be it resolved that, on recommendation of the Finance Committee, the Board of Governors approve the collection of an increased Technology Infrastructure fee of \$5.05 per credit from all students, to be implemented with registration for the Fall term of 2018 (2018/2), in accordance with the University billing, refund and withdrawal policy.*

12. Other business

Mr. Hébert apprised Board members that the Ministry of Higher Education recently modified its règle budgétaire 5.11 regarding the compensation of senior administrators. Noting that our policies might require some tweaks, he specified that any such policy changes will be reviewed by the Human Resources Committee in the Fall, further to which it would present its recommendation for the Board approval.

13. Adjournment

The meeting adjourned at 4:59 p.m.



Danielle Tessier  
Secretary of the Board of Governors